

19 APR 1965

Mr. R. W. van de Velde, Faculty Secretary
Rockefeller Public Service Awards
Woodrow Wilson Hall, Princeton University
Princeton, New Jersey

Dear Mr. van de Velde:

My nomination for the Rockefeller Public Service Award in the field of Administration is Mr. Lyman B. Kirkpatrick, Jr., the Executive Director-Comptroller of the Central Intelligence Agency.

Mr. Kirkpatrick's leadership in the founding, development, and management of the Central Intelligence Agency and his outstanding service in the intelligence community of the United States have furthered our country's foreign policy objectives. He has had an exceptional career in the United States Government, has made most significant contributions to the Nation's security, and possesses a high potential for the continued contribution to the senior levels of Government operation.

I believe that Mr. Kirkpatrick's unusual competence as a career executive, his character, and his achievements typify the highest principles of public service and are worthy of the great prestige that accompanies the recognition accorded recipients of the Rockefeller Public Service Awards.

Sincerely,

Signed

John A. McCone
Director

STATINTL

Enclosure

Concurrence: _____
Oral Concurrence
12 April 1965
Deputy Director
for Support

Originator: _____

Director of Personnel

19 APR 1965

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NOMINATION OF MR. LYMAN B. KIRKPATRICK, JR.
Central Intelligence Agency

Birth : July 1916, Rochester, New York

Education : 1932 University of Geneva
1934-38 Princeton University, School of Public and
International Affairs, A. B.

Employment: 1938-39 Bureau of National Affairs, D. C. - Assistant
to Managing Editor
1939-42 US News, D. C. - Personnel Manager and Editor
1942-43 OSS, D. C. and Europe - Intelligence Officer
1943-46 Military Service, U.S. Army (OSS) - Major
1946-47 World Report, D. C. - Editor
1947 Central Intelligence Group (predecessor organi-
zation of the Central Intelligence Agency)

CIA Employment:

From 1947 to 1951 Mr. Kirkpatrick filled a series of increasingly responsible positions in the Office of Operations, the area of the Agency which deals with the overt acquisition of many different types of information by a variety of means. His success in these assignments, having much to do with creating the organizational structure of various components during their formative years, led to his appointment as Deputy Assistant Director of the Office of Operations in 1950. He served as the second-in-command of this world-wide activity until in late 1950 his highly developed administrative talent was requested by General Walter Bedell Smith, newly appointed Director of Central Intelligence. In that capacity he served as General Smith's executive agent in a major reorganization of the Agency and was instrumental in shaping many of the ideas which are now embodied in the Agency's structure. His performance was so outstanding that in 1951 he was called upon to assume direction of another major component of the Agency involving world-wide activities during a vital period of consolidation. He remained in this position until July 1952 when his service was interrupted by a severe attack of poliomyelitis which left him with a permanent physical handicap.

When Mr. Kirkpatrick returned to active duty in the Agency in April 1953 he was appointed Inspector General and served in this capacity for nine years.

In April 1962 he was appointed Executive Director of the Agency and in November 1963 was given the additional responsibility of serving as the Comptroller.

NOMINATION OF MR. LYMAN B. KIRKPATRICK, JR.

Mr. Lyman B. Kirkpatrick is Executive Director-Comptroller of the Central Intelligence Agency. His 23 years in Government serving in this Agency and its predecessor organizations are characterized by high motivation to public service and a tremendous drive in everything he undertakes. Because of his competence and his vast knowledge and experience in foreign intelligence activities, he has been involved in the most important problems affecting national security and has made major contributions to our national intelligence effort.

Mr. Kirkpatrick's affiliation with American intelligence began in 1942 when, as an Army officer, he became Chief of the Reports Division, Office of Strategic Services, in London. After the Normandy invasion Mr. Kirkpatrick became commander of OSS detachments at Twelfth U. S. Army Group Headquarters. His ability to organize facts and present them clearly brought him also the duty of Intelligence Briefing Officer for the Army Group Commander and Staff. For his superior performance of these duties he was awarded the U.S. Legion of Merit and the Bronze Star Medal, and the Croix de Guerre of both Belgium and France. Leaving the Army as a Major in 1946, Mr. Kirkpatrick served with "World Report" as an editor but returned to intelligence work in 1947.

During the period of the establishment of CIA, he worked untiringly to set up and organize various components and activities of the Agency and his accomplishments stand today as one of the really great contributions to the successful founding of CIA. In 1952 he was tragically struck with poliomyelitis. Demonstrating his magnificent powers of courage and resolution, Mr. Kirkpatrick returned to duty in 1953 to assume one of the most critically important positions in the Agency--that of Inspector General. Rising above a lasting physical handicap, he repeatedly made the rounds of Agency establishments both here and overseas in his never-ending drive to improve Agency organization and activities. As the eyes and ears of the Director of Central Intelligence he was constantly alert to actual or potential problems. In his solution to problems his judgment was sound and constructive and he demonstrated a rare combination of idealism and realism in his recommendations for action.

Mr. Kirkpatrick's influence in matters of Agency administration and policy has been of benefit to all levels and has been a major factor in increasing the effectiveness of Agency operations. Due in a large measure to his personal leadership as Chairman of the CIA Career Service Board, an Agency-wide career service system was established

and is functioning successfully. He organized an Agency Public Service Aid Society to assist employees who have suffered major financial setbacks due to circumstances beyond their control and who have exhausted all other means of help. He instituted a system of recognition to employees for long years of service through the Longevity Award Certificate. He organized an Educational Aid Fund, which is a scholarship program for dependents of employees. He contributes regularly to Agency publications and to articles which are circulated within the intelligence community. He has been instrumental in setting up a Mid-career Course to enhance and broaden the careers of promising Agency officers.

In the fall of 1960 Mr. Kirkpatrick's services were made available at the national level when he was named Chairman of the Joint Study Group, a panel established by President Eisenhower to examine all aspects of the foreign intelligence efforts of the United States. Under Mr. Kirkpatrick's brilliant leadership this Group reviewed foreign intelligence systems of the United States and prepared a series of far-reaching recommendations for Presidential approval. The significance of Mr. Kirkpatrick's contribution is readily apparent when one realizes, for example, that the creation of the Defense Intelligence Agency is one of the direct results of the work of the Joint Study Group. Many more of the Group's recommendations to improve the foreign intelligence interests of the United States have been adopted and stand as permanent evidence of the wise leadership of its Chairman.

With the approval of President Kennedy, Mr. Kirkpatrick was named in early 1962 to a three-man group established to study the role of the Director of Central Intelligence, the organization of the United States intelligence community, and the relationship of the Central Intelligence Agency to other departments and agencies. In this assignment Mr. Kirkpatrick's wide intelligence experience, his intimate knowledge of the Federal Government, and his acclamation in the intelligence community contributed greatly to the group's important and convincing report. One of the significant recommendations approved by the President reaffirmed and emphasized that the principal role of the Director of Central Intelligence was that of principal foreign intelligence officer of the Government. It now became necessary to delegate to the Deputy Director responsibility for the management of the Agency itself. In this connection the position of Executive Director was established as the senior executive management position. Mr. Kirkpatrick was appointed to this position and was charged with over-all management of the Agency. In this role he is comparable to a military Chief of Staff and exercises both directive and approval authority in overseeing internal

management, and in the coordination of component activities. He has proved to be a pillar of strength in this capacity. In 1963 Mr. Kirkpatrick was assigned additional duties as Comptroller and is now serving as Executive Director-Comptroller.

As an expert in the field of foreign intelligence, Mr. Kirkpatrick has briefed members of Congress, senior policy officials of the intelligence community, and other public officials on the responsibilities and activities of the CIA. He lectures regularly at the National War College, the other senior defense colleges and Department of State groups, as well as to universities and colleges and groups within the Agency.

During his distinguished career Mr. Kirkpatrick has put forth efforts significantly above and beyond the requirements of his positions. His constant search for vital information and means to improve the efficiency of CIA is matched only by his capacity to integrate this information into meaningful policy and lines of action. His outstanding achievements exemplify to an exceptional degree the primary characteristics of career service: competence, character, service, and dedication to country.

The nomination of Mr. Kirkpatrick for the Rockefeller Public Service Award in the field of Administration is based on his leadership in the founding, the development, and the management of the Central Intelligence Agency and his outstanding service in the intelligence community of the United States. He possesses a high potential for continued contributions to the senior level of Government operation and there is no doubt that his future service to the Nation will continue to be of the highest type of excellence which exists in the civilian career services of the Federal Government. Should he be selected for the Rockefeller Public Service Award, it is quite possible that Mr. Kirkpatrick would wish to expand his efforts as a lecturer and undertake the preparation of articles on subjects that will strengthen and advance the cause of public service.

It is the consensus of senior officials in the Central Intelligence Agency that Mr. Kirkpatrick's achievements in public service warrant the Committee's consideration when reviewing nominations for awards to honor outstanding career service.

1. MILITARY HONORS

For service during World War II:

The United States Legion of Merit
The United States Bronze Star Medal
European Theater Ribbon with five battle stars
The French Croix de Guerre
The Belgium Croix de Guerre

2. AWARDS

President's Award for Distinguished Federal Civilian Service 1964
National Civil Service League Career Service Award 1960
Princeton University Class of 1938 Woodrow Wilson Award 1960

3. LETTERS OF APPRECIATION

On file are numerous letters of appreciation and commendation for addresses to such groups as the National War College, Army, Navy and Air Colleges, the Marine Corps schools, State Department groups, private organizations, university and college panels, as well as to many Agency training courses. Quoting from some of these letters:

". . . for excellent and stimulating address delivered to the Delegates and Staff of the Inter-American Defense Board";

". . . a marvelous tour d'horizon of the world situation as well as a masterful handling of the difficult and penetrating questions which followed";

". . . for superb presentation on the intricate organization and function of the Central Intelligence Agency";

". . . the outstanding address. . . has always presented a most lucid and forthright picture. . . wealth of knowledge and experience, as well as his ability to get material across in a most stimulating manner, have made Mr. Kirkpatrick's visits to the War College highlights of our lecture program";

"Mr. Kirkpatrick's lucid, informative talk about the role of the Agency was a small masterpiece".

REFERENCES: Mr. Lyman B. Kirkpatrick
Central Intelligence Agency

Persons well acquainted with Mr. Kirkpatrick's work and to whom inquiry may be addressed by the Committee on Selection:

Lt. General Marshall S. Carter, USA
Deputy Director of Central Intelligence
Central Intelligence Agency
Washington 25, D. C.

General Cortlandt V. R. Schuyler, USA (Ret.)
State of New York
Executive Chamber
Albany, New York

Honorable William H. Orrick, Jr.
Assistant Attorney General, Anti Trust Division
Department of Justice
Washington 25, D. C.

Mr. Robert Amory
Chief, International Division
Bureau of the Budget
Washington 25, D. C.

Honorable Robert A. Lovett
59 Wall Street
New York, New York

Mr. Thomas G. Corcoran
Corcoran, Foley, Youngman & Rowe
1511 K. Street, Northwest
Washington, D. C.